Activities, exercises & tips	INDIVIDUAL SERVICE PLANNING	Resources and Links
Quote "We must start looking at the issue of how we move people to the highest level of Independence possible. This includes teaching life skills that build on the individual's interests and abilities, yet allows the individual to participate in attaining his or her dreams and aspirations." Mikki Rogers 2008 DDSD Annual Report	Individual Service Planning also called Person Centered Planning is the primary tool we use to ensure person directed services. The ISP form is the central document of our person centered planning system. The goal is to develop a plan that captures the individual's strengths, interests, dislikes, dreams, goals, etc. rather than a "compliance document" that does not reflect who the person is and what they desire. As supervisor, you play a critical role in providing relevant and meaningful information to develop the plan, as well as ensuring that the needed supports are in place and overseeing the implementation of the plan by your staff. Remember, most staff want to do the best job they can. Your involvement and mentoring can make all the difference in their performance. It may take more work up front, but in the long run, staff will understand their role and be better equipped to provide quality supports and services.	Check out the DDSD website for ISP information: <u>http://www.health.stat</u> <u>e.nm.us/ddsd/Promisi</u> <u>ngPractes/ISP.htm</u>
Activity Encourage an "employment first" culture by leading a discussion with your staff asking each to share why they work/what they get out of work. Share that these same reasons apply to people with disabilities. We all want to feel productive, have some structure to our lives, have connections with others and have money to buy the things we need and desire.	 Let's take a at some of the areas emphasized in the ISP: The Employment First principle focuses on integrated, community-based employment earning at or above the minimum wage as the first option for individuals in Community Inclusion Services. That means that you and your staff should encourage individuals to explore employment options. Where employment is not the expressed goal of the individual, planning should include exploring other options as part of the individual's meaningful day that may, at some point, lead to employment. The more information you know about the individual's likes/dislikes, interests, and strengths the better chance you will have of finding the right job for the individual. If an individual is employed, it is imperative that you ensure that someone is responsible for reporting their wages to social security on a monthly basis. 	

Activity 1. Have staff write down their interests, hobbies, organization/clubs affiliations and things they would like to explore for themselves.	So what exactly is a <u>Meaningful Day</u> ? While the DDSD has a formal definition to guide services, the concept of a "Meaningful Day" is generally about individuals with developmental disabilities having the same opportunities and choices as everyone else. This means that your services and supports "provide individualized access for individuals with developmental disabilities to participate in activities and functions of community life that are desired and chosen by the general population."(DD Waiver Standards).	For more information about how to develop meaningful day services and supports for individuals, take a look at the "Meaningful Day Idea Book":
2. Now, try to match staff with individuals with similar interests.	 <u>In other words</u>: These choices and opportunities are unique to each person and based on the person's individual interests. 	http://www.health.stat e.nm.us/ddsd/meanin
Staff will be more interested in shared activities and may be able to take more of a teaching role!	They may include meaningful work or volunteer activities, opportunities to enhance or sustain optimal health, personal relationship building, opportunities for growth and skill development in any and all aspects of an individual's life and opportunities to explore new paths and experience new things	gfullife/MDIdeaBookI ndex.htm Check out the "How the Meaningful Day Description Works
TIP A great meaningful day	Meaningful Day Statements need to reflect what are the most important things to the individual. These can be considered the preferred activities and nonnegotiable things that happen every day / week / month / year.	with the ISP" and the "Documentation Diagram" in the Appendix.
statement gives you a good picture of the person, what	Meaningful Day activities do not happen only during weekdays between 9:00 am and 5:00 pm.	
activities they find meaningful and ideas for future planning.	What makes the person sparkle and shine? Why do they get up in the morning? What things do they do that make them who they are and take on specific roles in their family, community, club, and work?	
	This description may be broader than a person's vision statements, but should have a clear connection to and support progress towards achieving the visions and desired outcomes.	
	Meaningful Day Statements may also include activities the person would like to try, learn or experience.	

Activity

Check out the link in the resource column for unique AT ideas that are solutions to different needs and challenges. Your staff may have thought of some type of adaptation. Give them recognition by submitting the idea to the Clinical Services Bureau.

ACTIVITY

Look at each individual's Communication Dictionary and update with any new applicable information on a regular basis.



TIP

You may want to set up a check in/out system to documenting responsibility for keeping track of the individuals' communication aides/devices throughout each day. You may want to add this as a responsibility in job descriptions. Some of these devices are costly so staff need to take this responsibility seriously and be accountable!

ACTIVITY

Review therapy plans and call therapists for clarification if needed. This will increase your awareness so you can better support your staff and provide individual specific training. Assistive Technology (AT) and the Participatory Approach- emphasizes the use of a 24-hour communication system and includes access to various devices and technologies to help support participation in daily activities. A.T. Solutions: http://www.health.stat e.nm.us/DDSD/Clinic alSvcsBur/Resources

- When you take a look at an individual's daily activities, identify whether or not the individual actively participates physically, via communication, has any control over their environment, and has the necessary mobility to get where they want to go. If any of these areas are lacking, recommend to the team to make a referral for Therapy Services.
- Individuals with communication challenges should have a Communication Dictionary that explains the communication currently used by the individual (including vocalizations, gestures, facial expressions, body language and behaviors). Any one who supports the individual can create or add/delete from a communication dictionary. You should make sure that these have the most up-to-date information and that all staff who support the individual have access to them.
- It is your responsibility to make sure that individual's communication systems and devices (e.g. VOCA's, etc.) are current, in working order and are with the individual at all times. This may include working batteries, upto-date pictures of the meaningful people, places and things in the individual's life, etc. Remember, this may be the only way the individual has to communicate!
- The individual's ISP should reflect whether he/she accesses therapy and/or uses any assistive technology. Therapy recommendations and all assistive technology should be mentioned in the ISP action plans in individual steps and the Teaching and Support Strategies where applicable.
- Individual's ISP's should include activities that are designed to encourage their increasing participation, control of the environment and choice making.

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	The Assistive Technology Fund (ATF) gives eligible individuals and families a way to purchase Assistive Technology. Assistive Technology devices and tools are those aids that support a person with a disability to perform tasks that might otherwise not be possible. If you think an individual could benefit from any AT item, talk to the therapist on the team and bring it up at a team meeting.	Learn more about the AT Fund: http://www.health.stat e.nm.us/DDSD/Clinic alSvcsBur/Services/A ssistiveTechnologyPr oject01.htm
TIP Consider the difference between asking an individual: "What is your Vision for the next	As a supervisor, you play a critical role in each of the four stages: assessment, development, implementation, and monitoring/revising.	
year?" as opposed to "What would you like to learn or do this year?" or "What would you like us to help you do this year?"	 Assessment, development, implementation, and monitoring/revising. Let's look at each of these stages individually and your role in each. Assessment: The assessment or pre-planning stage is generally concerned with gathering information so that the team has accurate and 	
TIP Similarly, when gathering information from your staff, consider the difference between:	 updated information for the development of the ISP. In order to maximize the meaningfulness of the plan, we begin with the Individual, those who support him/her on a daily basis and others who best 	
 "What do you think's vision should be for this year?" "And "What would you like to do/explore with this 	 know the Individual. The information gathered can be used to complete the required annual 	
year?" "What are some areas you think would like to explore?"	 narrative assessment and will answer these three basic questions: What has been working? What are the barriers and how are we overcoming/addressing them? What are any now idea? 	
Here are some additional questions to use to encourage staff to think about individual growth:	 What are any new ideas? This assessment should help the team expand and develop what has been working as well as address and eliminate any barriers identified. 	

 "How do you give the individual more control over (e.g. money management) in their life?" (with the idea of moving people toward more independence). 	 A large part of your role as a supervisor is asking the right team members the right questions. A Vocational Assessment Profile (VAP) is a good way to gather information 	If your agency does
 "How can we fade out paid supports and increase natural supports for this individual?" 	in order to develop a 'career plan' for the individual. Even if the individual has not identified the desire to become employed, this assessment process can help identify meaningful activities that may lead to future employment.	not have someone trained in the VAP process, check with your regional office to find out how to
"What can the individual gain by completing?"	Here are some examples of ways to strengthen your preplanning and address requirements:	access the training.
 "What is the worst thing that can happen if the individual tries?" (this can help your staff deal with the 	★ Residential providers having casual meetings or "parties" at the individual's house to discuss and capture this information.	
fears/concerns they may have and avoid a "readiness trap".)	Day Habilitation providers using a one week planning period to review and revise narrative information and add to a composite list (flip chart) of what the individual likes or dislikes.	
A reminder that we do not	★ Other concepts such as identifying preferred "social roles" can help teams formulate meaningful visions from this information.	Check out "Social Roles" in the Appendix.
limit a person's vision because of medical concerns, but rather, clarify how we can help them be successful with specific supports for each concern.	As supervisor you will also want to work with the Health Care Coordinator and/or the nursing staff to make sure all medical/health and safety concerns as identified in the Health and Safety section of the ISP narrative are current and accurate. This allows all team members to be aware of the issues and what we are doing to support the individual in achieving his vision/outcomes with these concerns.	
The pre ISP questionnaire is a tool that can help gather this information and document the input of key staff members who are unable to attend pre-planning meetings.	One example of how a supervisor can coordinate the revision of the narrative section of the ISP is by asking all staff to review all narrative information by crossing out the things that are no longer true and adding any relevant information they feel may be missing.	Check out the Pre- ISP Questionnaire tool in the appendix

 One final area to consider in this pre-planning stage is preparing the individual and your staff to actively participate at the actual ISP meeting. The individual should be encouraged to lead/be involved in their meeting as much as possible. The annual ISP meeting can be stressful and often has environmental factors which contribute to "shutting down" the individual's (and staff's) participation. The key is setting the individual up to succeed; helping identify what and how they will present to the team, practice or role play, and assuring them of your support (i.e. "If you get nervous, I can jump in and help you"). 	
 Development of the ISP-The annual ISP meeting is the focus point for the individual and all team members to integrate their planning with the input and concerns of all other team members. The reason why all team members are required to send their assessments 	
	 individual and your staff to actively participate at the actual ISP meeting. The individual should be encouraged to lead/be involved in their meeting as much as possible. The annual ISP meeting can be stressful and often has environmental factors which contribute to "shutting down" the individual's (and staff's) participation. The key is setting the individual up to succeed; helping identify what and how they will present to the team, practice or role play, and assuring them of your support (i.e. "If you get nervous, I can jump in and help you"). Development of the ISP-The annual ISP meeting is the focus point for the individual and all team members to integrate their planning with the input and concerns of all other team members.

DDSD STEP Manual



One example of an individual facilitating their own meeting is of an individual whose previous year's outcome was to work with his therapists in developing a power point presentation for his annual ISP meeting.

TIP



TIP

Examples of individuals taking more ownership of their meetings is choosing where to hold their meetings (e.g. the bowling alley, their home, etc.), greeting team members as they arrive and showing them to their seat, and/or bringing photos of information they wish to share with the team.



Start the meeting with asking each team member to share one positive accomplishment of the individual during the past year or how they helped the individual achieve an outcome.

TIP

the meeting with any questions they may have.

- Many individuals who have worked with agencies in the pre-planning are now taking ownership of their meetings. Some have led or co-led the entire meeting or have at least presented their own version of what would be meaningful for them to achieve in the upcoming year.
- Your role as supervisor at this meeting is primarily to facilitate the individual and your staff's participation. As mentioned above, practicing with the individual and DS during the pre-planning stage can give them confidence in presenting at the meeting.
- One of your tools to use at the meeting when questions are asked of you is to defer to the individual or their staff, for example: "Lets see, Maria what do you think?" or "Michelle how do you think Juan will like this?'
- You are trying to encourage and empower the individual and your staff to speak up for themselves rather than someone answering for them.
- Many individuals receiving services have very complex medical conditions and team members are justly concerned with providing the supports necessary for health and safety. However, it is very important to focus on the individual's Vision and not just the health and safety concerns. When teams focus only on functional capabilities and medical concerns, the ISP turns into a medically oriented compliance document rather than a map to achieve individualized visions.

TIP When you are asked a question at the ISP meeting, redirect it to the individual or your staff, as appropriate. Not only does this provide an opportunity for better "front line" information, but sends the message of how you value the individual and your staff.		
 TIP Examples of how individuals collect their own data: The individual brings back (collects) menus to document action steps of ordering their own meals at restaurants The individual documents all action steps on their calendar with appropriate stickers (like putting dog stickers on the days when they visit the animal shelter). TIP Tips on turning therapy outcomes into meaningful outcomes: An example might be the inclusion of specific range of motion activities to help an individual remain flexible while 	 Action Plans and Teaching and Support Strategies - By the end of the annual meeting, teams have discussed and clarified pre-planning assessment information for the development of the ISP. The Action Plan will focus this information, discussion, and planning into a clearly measurable outcome with identified barriers/challenges, action steps and strategies. This will be the blueprint that you and your staff will be following to support the individual in achieving their desired meaningful outcomes. This Action Plan, and in particular, the final column labeled "measurement/criteria documentation and reporting requirement", is often scrutinized carefully by the monitoring components of our system. This identifies where to document how the team is supporting the individual in the achievement of their outcomes (ISP implementation) and helps assess whether the team is on the right path. (Are they making progress or is something preventing progress?). Don't identify extra documentation sources when a single source may be sufficient. (See "Monitoring Progress and Data Collection" section below for more details). It is strongly recommended that teams identify ways in which the individual can document their own progress. This provides an additional check on the meaningfulness of the action step in that if someone really wanted to do this, they may want to collect their own data. 	Check out the "Desired Outcome Evaluation" Job Tool in the Appendix.

working on their desired action steps, like folding laundry, learning how to make pottery or putting on make-up.

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- When you see an outcome that looks more like a therapy outcome, (e.g. Robert will increase his eye-hand coordination) ask what the individual will gain or be able to do that he can't already do (use the controller on his Play Station).
- This second statement is a more meaningful outcome statement (Robert will use his PS2 controller to play Gonzo). The previous statement of increasing eye-hand coordination becomes the therapy recommendation integrated into the T&SS with specific details of how staff can help Robert with his eye-hand coordination when he uses his PS2 controller.



TIP **Tips on integrating** assistive technology: Examples might include the adaptive eating equipment and

other aides developed by therapists to assist the individual.

You and all team members should leave the meeting with the exact wording of the outcomes and action steps. This will help you, your	
agency's service coordinator in collaboration with any therapist on the team,	
to develop the Teaching and Support Strategies (T&SS) and return them to	
the case manager within two weeks as required.	

- The team determines which action steps require T&SS by identifying which actions would need additional information for staff (T&SS are written for staff as a guide for implementation) to help support the individual in completing that step.
- A very important part of the form is the integration of therapy recommendations in the task analysis section. This, along with the IST done by therapists, are the primary places therapists identify the strategies and techniques to be employed by staff in promoting progress towards therapy outcomes.
- Similarly, one of the sections on the T&SS is for the identification of assistive technology. This supports the use of assistive technology devices and adaptive equipment which aids the individual.

ngPractes/ISP.htm Check out the *"Written Strategies* Job Tool" in the Appendix.

You can find the

Support Strategies

form on the DDSD

http://www.health.stat

e.nm.us/ddsd/Promisi

Teaching and

website[.]

TIP Check out the Checklist for referral link in the resource column to help you decide if Assistive Technology and/or Therapy Services are needed for an individual.		Checklist for referral for Assistive Technology/Therapy Services <u>http://www.health.stat</u> <u>e.nm.us/DDSD/Rules</u> /TA/documents/ATGu ideChecklistcci02200 <u>6.pdf</u>
TIPAn example might be staff encouraging the individual to work on speech pronunciation while cheering with the individual at a baseball game.Image: </td <td> Implementation- Your role as supervisor in the ongoing implementation of an individual's ISP is, in general, providing the supports to help individual's achieve success. One key step is in reinforcing the person centered planning process with your staff by encouraging their understanding of why the individual is working on these steps. When staff understands why the individual is working on a particular activity, they can be encouraged to support the individual with many learning opportunities beyond those associated with data collection. Another important part of your role is supporting your staff to have a clear understanding of what is required in terms of monitoring progress and data collection. </td> <td></td>	 Implementation- Your role as supervisor in the ongoing implementation of an individual's ISP is, in general, providing the supports to help individual's achieve success. One key step is in reinforcing the person centered planning process with your staff by encouraging their understanding of why the individual is working on these steps. When staff understands why the individual is working on a particular activity, they can be encouraged to support the individual with many learning opportunities beyond those associated with data collection. Another important part of your role is supporting your staff to have a clear understanding of what is required in terms of monitoring progress and data collection. 	
Well written plans usually only need brief daily documentation.	Monitoring Progress and Data Collection - In the largest sense, your role in monitoring progress is making sure we're on the right track and that the individual is getting the supports they need to achieve their desired meaningful visions and outcomes.	See: "Documentation Requirements Tip Sheet" in the Appendix.

KISS: Keep it simple supervisors!	 One of your most effective tools for ensuring that staff are supporting individuals to achieve their desired outcomes is making sure your staff know why they are doing what they are doing. You should support your staff with their responsibility of making sure the individual is working on what is truly meaningful to him/her. We would much prefer that staff let us know when the action steps/outcomes don't seem to be working rather than continuing to collect data that they refused to do the activity (non-meaningful?). This allows teams to immediately meet and revise the inappropriate (non-meaningful) action step/outcome for something the individual wants to work on (no refusal activity). 	
TIP Check with your regional office for examples of forms developed by agencies throughout the state. TIP Encourage the individual to collect their own data. This might look like: making sure Robert puts the right sticker on the right day on	 One clear distinction to impart to your staff is the difference between their responsibility in providing written documentation for daily progress notes and the responsibility of tracking of action steps/outcomes (data collection). The last column on the action plan is titled "Documentation and Reporting Requirements". This is where the team identifies how you will track progress of each action step. If the individual is responsible for their own data collection (DDSD encourages this), then your staff responsibilities around this can be detailed in the T&SS under the section for documentation/data collection. If staff is collecting the data, make sure they know when, where, and how to 	Check out the DD
his calendar, or making sure Andres puts the new picture in his photo journal. TIP These monthly/quarterly summaries generally focus around four questions; what's	 document this and that it is consistent with what you put in the final documentation/reporting requirements column of the Action Plan. In regards to daily progress notes, support your staff in completing your agency's form. The DDSD allows each agency to develop their own forms as long as they meet standard requirements An additional responsibility for supervisors in monitoring progress is providing information and data to the service coordinator for the quarterly 	Waiver standards: http://www.health.state .nm.us/ddsd/Rules/Sta ndards/documents/DD W_Standardf.pdf
working well?, are their any barriers (and how can we address them)?, any new ideas? and any changes to the	report and annual narrative assessment . The primary purpose of the quarterly report is to provide a snapshot of progress (or lack of progress) on the established desired outcomes and action steps. If everything is progressing according to plan, then continue the success. If there are	

individual's description of what is meaningful? Many of these questions will be answered through a description of progress on action steps and outcomes. Ok, maybe documentation is not needed for EVERYTHING!!! (Although this may be expected!) "I bought a doughnut and they gave me a receipt for the doughnut I don't need a receipt for the doughnut. I give you	 problems, it alerts the team of the need to meet and revise the plan. Often supervisors struggle with gathering this information (sometimes sifting through hundreds of pages of daily progress notes reiterating that Peggy has a good day and ate all her lunch!). Some supervisors have addressed this by asking for monthly summaries from their staff for each of the individuals they support. The written quarterly reports are due to all team members no later than (14) calendar days following the end of each ISP quarter. Similar to the daily notes, DDSD allows agencies to address this with their own forms as long as they meet the reporting requirements identified in the standards. 	
doughnut I don't need a receipt for the doughnut. I give you money and you give me the doughnut, end of transaction. We don't need to bring ink and paper into this. I can't imagine a scenario that I would have to		
prove that I bought a doughnut. To some skeptical friend, 'Don't even act like I didn't get that doughnut, I've got the documentation right here It's in my file at homeUnder "D"." Mitch Hedberg	 The annual narrative assessment includes a summary of what has been successful over the past year, barriers encountered and how they were addressed and ideas for planning for the upcoming year. The annual narrative assessments are due to all team members no later than (14) calendar days before the ISP meeting. 	See DD Waiver Standards Chapter 5, IIIF
	Performance Contracts- All Community Inclusion providers (Supported Employment, Community Access and Adult Habilitation) are required to have an annual performance contract attached to their Provider Agreement. The Regional Office Supported Employment Coordinator and Community Inclusion Coordinator will assist you in the development of your agency's performance contract and how to report. The performance contract will specify the performance outcomes (targets) linked to the individual served outcomes.	

TIP Talk to your Supported Employment Coordinator or Meaningful Day Coordinator to get the new forms and to answer any of your questions regarding this process.	You or the designated person in your agency are responsible for completing quarterly reports that reflect the status of individuals listed in your contract.	
 TIP The DHI survey and CPR audit tools are available on the web and will detail what will be needed and asked in interviews. Many supervisors help staff prepare for this by practicing the interview and reminding them that they are not expected to have all the answers in their head. In other words, this is an 'open-book' test." Instead, they should know the individual and his/her ISP well enough to understand and support the individual's visions and outcomes, be aware of their medical/health concerns and know how to support these, and have expectations for further growth and development. 	 External Monitoring - In addition to your role in monitoring progress of your program, there are several types of external monitoring in which you and your staff will be involved. Some of these external monitorings are driven by standards and accreditation criteria, like New Mexico's QMB surveys or the nationally recognized CARF or The Council on Quality Leadership (CQL). These are comprehensive surveys to insure all systems are in place and meeting the needs of individuals receiving services. Your role in this process will generally focus on making sure all quality assurance systems are complete (with all appropriate reporting forms and clear policy and procedures) and implemented. Some time during this process, you may be introducing and training your staff on new policies and procedures and forms that better address the standards. In addition to these accreditation surveys you and your staff will be involved with surveys from DHI and the annual Community Practice Review audit for individuals represented by the Jackson Lawsuit. These reviews are primarily to determine if agencies are providing the services as identified in the ISP and are in compliance with the standards. Often staff members will have "test anxiety" around these reviews and 	This website provides information regarding the process and content of the Community Practice Reviews: http://www.jacksonco mmunityreview.org/ Follow this link to look at the CPR protocol: http://www.jacksonco mmunityreview.org/2 009CPRProtocolFIN AL8.4.09.pdf Follow this link to look at the DD Waiver Service Provider Self- Assessment tool: http://dhi.health.state. nm.us/eLibrary/QMB docs/DDWSvcProvS
 They can refer to documents, tools, plans, etc. for 	interviews, "forgetting" what they always know on non-audit days. Your primary role in this case is to help inspire confidence in your staff, so that	elf-Assessment_2.pdf

demonstrating that they know	they know their role and can answer any questions.	
where to find any of the		
answers they can not articulate	Statewide trends show that a recurrent issue of many reviews and audits is	
or recite.	staff demonstrating knowledge of the process for reporting abuse and	
 You can also contact your 	neglect, and therefore, this is one area supervisors often remind (retrain)	
Regional Office for additional	staff before the audit. In general, this is the time when your efforts in	
information.	supporting your staff and answering all of their questions will be repaid by	
	their confidence that they know they are doing a great job!	
	Interdisciplinary Team Roles and Responsibilities	Follow this link to the
		DDSD NMAC
TIP	Independent Case Manager(CM)- The case manager shall serve as	regulation "Service
	advocate for the best interests of individual receiving services while	Plans for Individuals
You may consider taking the 2	considering the input of the legal guardian. The CM is responsible for	with Developmental
Day PCP and/or the Promoting	coordinating the development, modification and implementation of the ISP	Disabilities Living in
Effective Teamwork training to	in consultation with the IDT and the individual.	the Community":
learn this information more in		-
		http://www.health.stat
depth.	Family Members who are not legal guardians- The DDSD regards family as	e.nm.us/ddsd/rules/R
	an essential part of the individual's life and encourages family participation	egulations/document
	as much as possible in the development of the ISP. Any family member who	s/7_26_5_NMAC.pdf
	has not been court appointed as legal guardian cannot make any decisions	
	for the individual, but can offer suggestions to the IDT, the individual, or the	
	legal guardian for their consideration. A family member may be an advocate	
	for the individual and help the individual make informed choices and, if	
	needed, challenge the advice of any IDT member. They are also a good	
	source of natural supports.	
	Decision Individuals correct through the DD Mainer of the	
	Decision Justification -Individuals served through the DD Waiver at times	
	receive evaluations conducted by a variety of professionals. These	
	evaluations typically include recommendations for the individual and the	
	team to consider. The Decision Justification form provides a way to	
	document that the team has given due consideration to the	
	recommendations and either 1) created an action plan to implement the	
	recommendation, or 2) made a thoughtful determination that the	
	recommendation should not be implemented.	

WHO	WHAT	WHEN
IDT Members (e.g., case manager, nurse, therapist)	Complete and disseminate assessments to the rest of the IDT (including other providers, the person and the guardian)	At least 2 weeks before the meeting
Case Manager	Meets with the person (and guardian) to review rights, review assessments, sign paperwork (e.g., Addendum A), discover what the person wants for the future, help the person prepare for the meeting, etc.	Before the meeting
Case Manager	Sends written notice of meeting to meeting participants and solicit input into the meeting agenda.	At least 21 days before the meeting
Service Coordinators	Sends annual narrative assessment summaries to case manager and all other team members	Two weeks before the meeting
IDT Members	Review assessments, identify implications for planning, and prepare for the meeting (e.g., help the individual prepare visual aids, make notes of things to include during the team's discussion)	Before the meeting
IDT Members	Submit draft individual-specific training requirements to the case manager (which will be finalized at the meeting with input from the entire team).	Before the meeting
Therapists and Nurses	Make arrangements with the case manager to participate in the meeting in person or by phone (if necessary/requested by the team)	Five days before the meeting