

KATHYLEEN M. KUNKEL CABINET SECRETARY

Date: June 20, 2019

To: Provider: Address: City, State, Zip:	Doris A. Roberts, Executive Director All Individuals First, Inc. 2101 Trinity Drive, Suite A-3 Los Alamos, New Mexico 87544
E-mail Address:	allindividualsfirst@gmail.com
Region: Survey Date: Program Surveyed:	Northeast May 24 - 29, 2019 Developmental Disabilities Waiver
Service Surveyed:	2018: Customized Community Supports
Survey Type:	Routine
Team Leader:	Lora Norby, Healthcare Surveyor, Division of Health Improvement/Quality Management Bureau
Team Member: Bureau	Elisa Alford, MSW, Healthcare Surveyor, Division of Health Improvement/Quality Management

Dear Doris A. Roberts;

The Division of Health Improvement/Quality Management Bureau has completed a compliance survey of the services identified above. The purpose of the survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement. This Report of Findings will be shared with the Developmental Disabilities Supports Division for their use in determining your current and future provider agreements. Upon receipt of this letter and Report of Findings your agency must immediately correct all deficiencies which place Individuals served at risk of harm.

Determination of Compliance:

The Division of Health Improvement, Quality Management Bureau has determined your agency is in:

<u>Partial Compliance with Standard Level Tags and Conditions of Participation Level Tags</u>: This determination is based on noncompliance with one to five (1 - 5) Condition of Participation Level Tags (refer to Attachment D for details). The attached QMB Report of Findings indicates Standard Level and Condition of Participation Level deficiencies identified and requires completion and implementation of a Plan of Correction.

The following tags are identified as Condition of Participation Level:

- Tag # 1A22 Agency Personnel Competency
- Tag # 1A05 General Provider Requirements/Agency Policy and Procedures Requirements
- Tag # 1A15.2 Administrative Case File: Healthcare Documentation (Therap and Required Plans)

The following tags are identified as Standard Level:

 Tag # 1A32.1 Administrative Case File: Individual Service Plan Implementation (Not Completed at Frequency)

DIVISION OF HEALTH IMPROVEMENT

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- Tag # 1A38 Living Care Arrangement / Community Inclusion Reporting Requirements
- Tag # 1A31.2 Human Right Committee Composition
- Tag # IS30 Customized Community Supports Reimbursement

Plan of Correction:

The attached Report of Findings identifies the deficiencies found during your agency's on-site compliance review. You are required to complete and implement a Plan of Correction. Your agency has a total of 45 business days (10 business days to submit your POC for approval and 35 days to implement your *approved* Plan of Correction) from the receipt of this letter.

You were provided information during the exit meeting portion of your on-site survey. Please refer to this information (Attachment A) for specific instruction on completing your Plan of Correction. At a minimum your Plan of Correction should address the following for each Tag cited:

Corrective Action for Current Citation:

• How is the deficiency going to be corrected? (i.e. obtained documents, retrain staff, individuals and/or staff no longer in service, void/adjusts completed, etc.) This can be specific to each deficiency cited or if possible an overall correction, i.e. all documents will be requested and filed as appropriate.

On-going Quality Assurance/Quality Improvement Processes:

- What is going to be done on an ongoing basis? (i.e. file reviews, etc.)
- How many individuals is this going to effect? (i.e. percentage of individuals reviewed, number of files reviewed, etc.)
- How often will this be completed? (i.e. weekly, monthly, quarterly, etc.)
- Who is responsible? (responsible position within your agency)
- What steps will be taken if issues are found? (i.e. retraining, requesting documents, filing RORA, etc.)
- How is this integrated in your agency's QIS, QI Committee reviews and annual report?

Submission of your Plan of Correction:

Please submit your agency's Plan of Correction in the available space on the two right-hand columns of the Report of Findings. (See attachment "A" for additional guidance in completing the Plan of Correction).

Within 10 business days of receipt of this letter your agency Plan of Correction must be submitted to the parties below:

1. Quality Management Bureau, Attention: Amanda Castaneda, Plan of Correction Coordinator 1170 North Solano Suite D Las Cruces, New Mexico 88001

2. Developmental Disabilities Supports Division Regional Office for region of service surveyed

Upon notification from QMB that your *Plan of Correction has been approved*, you must implement all remedies and corrective actions to come into compliance. If your Plan of Correction is denied, you must resubmit a revised plan as soon as possible for approval, as your POC approval and all remedies must be completed within 45 business days of the receipt of this letter.

Failure to submit your POC within the allotted 10 business days or complete and implement your Plan of Correction within the total 45 business days allowed may result in the imposition of a \$200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

Billing Deficiencies:

If you have deficiencies noted in this report of findings under the *Service Domain: Medicaid Billing/Reimbursement*, you must complete a "Void/Adjust" claim or remit the identified overpayment via a check within 30 calendar days of the date of this letter to HSD/OIG/PIU, *though this is not the preferred method of payment*. If you choose to pay via check, please include a copy of this letter with the payment. Make the check payable to the New Mexico Human Services Department and mail to:

Attention: Lisa Medina-Lujan

HSD/OIG/Program Integrity Unit 1474 Rodeo Road Santa Fe, New Mexico 87505

If you have questions and would like to speak with someone at HSD/OIG/PIU, please contact:

Lisa Medina-Lujan (<u>Lisa.medina-lujan@state.nm.us</u>) OR Jennifer Goble (<u>Jennifer.qoble2@state.nm.us</u>)

Please be advised that there is a one-week lag period for applying payments received by check to Void/Adjust claims. During this lag period, your other claim payments may be applied to the amount you owe even though you have sent a refund, reducing your payment amount. For this reason, we recommend that you allow the system to recover the overpayment instead of sending in a check.

Request for Informal Reconsideration of Findings (IRF):

If you disagree with a finding of deficient practice, you have 10 business days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

Request for Informal Reconsideration of Findings 5301 Central Ave NE Suite #400 Albuquerque, NM 87108 Attention: IRF request

See Attachment "C" for additional guidance in completing the request for Informal Reconsideration of Findings. The request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 total business days (10 business days to submit your POC for approval and 35 days to implement your *approved* Plan of Correction). Providers may not appeal the nature or interpretation of the standard or regulation, the team composition or sampling methodology. If the IRF approves the modification or removal of a finding, you will be advised of any changes.

Please call the Plan of Correction Coordinator Amanda Castaneda at 575-373-5716 if you have questions about the Report of Findings or Plan of Correction. Thank you for your cooperation and for the work you perform.

Sincerely,

Lora Norby,

Lora Norby, Team Lead/Healthcare Surveyor Division of Health Improvement Quality Management Bureau

Survey Process Employed:	
Administrative Review Start Date:	May 24, 2019
Contact:	All Individuals First, Inc. Doris Roberts, Executive Director / Service Coordinator
	DOH/DHI/QMB Lora Norby, Team Lead/Healthcare Surveyor
On-site Entrance Conference Date:	May 28, 2019
Present:	All Individuals First, Inc. Doris Roberts, Executive Director / Service Coordinator
	DOH/DHI/QMB Lora Norby, Healthcare Surveyor Elisa Alford, MSW, Healthcare Surveyor
Exit Conference Date:	May 29, 2019
Present:	All Individuals First, Inc. Doris Roberts, Executive Director / Service Coordinator
	DOH/DHI/QMB Lora Norby, Healthcare Surveyor Elisa Alford, MSW, Healthcare Surveyor
	DDSD - NE Regional Office Angela Pacheco, Regional Director Kelly Wright, Social and Community Coordinator
Administrative Locations Visited	1
Total Sample Size	4
	0 - <i>Jackson</i> Class Members 4 - Non- <i>Jackson</i> Class Members
	4 - Customized Community Supports
Persons Served Records Reviewed	4
Persons Served Interviewed	3
Persons Served Not Seen and/or Not Available	1
Direct Support Personnel Interviewed	1
Direct Support Personnel Records Reviewed	2
Service Coordinator Records Reviewed	1
Administrative Interviews	1
Administrative Processes and Records Reviewe	ed:

- Medicaid Billing/Reimbursement Records for all Services Provided
- Accreditation Records
- Individual Medical and Program Case Files, including, but not limited to:
 - Individual Service Plans
 - Progress on Identified Outcomes
 - Healthcare Plans
 - Medication Administration Records
 - Medical Emergency Response Plans
 - o Therapy Evaluations and Plans
 - o Healthcare Documentation Regarding Appointments and Required Follow-Up
 - Other Required Health Information
- Internal Incident Management Reports and System Process / General Events Reports
- Personnel Files, including nursing and subcontracted staff
- Staff Training Records, Including Competency Interviews with Staff
- Agency Policy and Procedure Manual
- Caregiver Criminal History Screening Records
- Consolidated Online Registry/Employee Abuse Registry
- Human Rights Committee Notes and Meeting Minutes
- Quality Assurance / Improvement Plan

CC: Distribution List: DOH - Division of Health Improvement

DOH - Developmental Disabilities Supports Division

DOH - Office of Internal Audit

HSD - Medical Assistance Division

NM Attorney General's Office

Attachment A

Provider Instructions for Completing the QMB Plan of Correction (POC) Process

Introduction:

After a QMB Compliance Survey, your QMB Report of Findings will be sent to you via e-mail.

Each provider must develop and implement a Plan of Correction (POC) that identifies specific quality assurance and quality improvement activities the agency will implement to correct deficiencies and prevent continued deficiencies and non-compliance.

Agencies must submit their Plan of Correction within ten (10) business days from the date you receive the QMB Report of Findings. (Providers who do not submit a POC within 10 business days may be referred to the DDSD Regional Office for purposes of contract management or the Internal Review Committee [IRC] for possible actions or sanctions).

Agencies must fully implement their approved Plan of Correction within 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the date they receive the QMB Report of Findings. Providers who fail to complete a POC within the 45-business days allowed will be referred to the IRC for possible actions or sanctions.

If you have questions about the Plan of Correction process, call the Plan of Correction Coordinator at 575-373-5716 or email at <u>AmandaE.Castaneda@state.nm.us</u>. Requests for technical assistance must be requested through your Regional DDSD Office.

The POC process cannot resolve disputes regarding findings. If you wish to dispute a finding on the official Report of Findings, you must file an Informal Reconsideration of Findings (IRF) request within ten (10) business days of receiving your report. Please note that you must still submit a POC for findings that are in question (see Attachment C).

Instructions for Completing Agency POC:

Required Content

Your Plan of Correction should provide a step-by-step description of the methods to correct each deficient practice cited to prevent recurrence and information that ensures the regulation cited comes into and remains in compliance. The remedies noted in your POC are expected to be added to your Agency's required, annual Quality Assurance (QA) Plan.

If a deficiency has already been corrected since the on-site survey, the plan should state how it was corrected, the completion date (date the correction was accomplished), and how possible recurrence of the deficiency will be prevented.

The following details should be considered when developing your Plan of Correction:

The Plan of Correction must address each deficiency cited in the Report of Findings unless otherwise noted with a "No Plan of Correction Required statement." The Plan of Correction must address the five (5) areas listed below:

- 1. How the specific and realistic corrective action will be accomplished for individuals found to have been affected by the deficient practice.
- 2. How the agency will identify other individuals who have the potential to be affected by the same deficient practice, and how the agency will act to protect those individuals in similar situations.
- 3. What Quality Assurance measures will be put into place and what systemic changes made to ensure the deficient practice will not recur.
- 4. Indicate how the agency plans to monitor its performance to make certain solutions are sustained. The agency must develop a QA plan for ensuring correction is achieved and sustained. This QA plan must be implemented and the corrective action is evaluated for its effectiveness. The plan of correction is integrated into the agency quality assurance system; and

5. Include dates when corrective actions will be completed. The corrective action completion dates must be acceptable to the State.

The following details should be considered when developing your Plan of Correction:

- Details about how and when Individual Served, agency personnel and administrative and service delivery site files are audited by agency personnel to ensure they contain required documents;
- Information about how medication administration records are reviewed to verify they contain all required information before they are distributed to service sites, as they are being used, and after they are completed;
- Your processes for ensuring that all required agency personnel are trained on required DDSD required trainings;
- How accuracy in billing/reimbursement documentation is assured;
- How health, safety is assured;
- For Case Management providers, how Individual Service Plans are reviewed to verify they meet requirements, how the timeliness of level of care (LOC) packet submissions and consumer visits are tracked;
- Your process for gathering, analyzing and responding to quality data indicators; and,
- Details about Quality Targets in various areas, current status, analyses about why targets were not met, and remedies implemented.

Note: Instruction or in-service of staff alone may not be a sufficient plan of correction. This is a good first step toward correction, but additional steps must be taken to ensure the deficiency is corrected and will not recur.

Completion Dates

- The plan of correction must include a **completion date** (entered in the far right-hand column) for each finding. Be sure the date is **realistic** in the amount of time your Agency will need to correct the deficiency; not to exceed 45 total business days.
- Direct care issues should be corrected immediately and monitored appropriately.
- Some deficiencies may require a staged plan to accomplish total correction.
- Deficiencies requiring replacement of equipment, etc., may require more time to accomplish correction but should show reasonable time frames.

Initial Submission of the Plan of Correction Requirements

- 1. The Plan of Correction must be completed on the official QMB Survey Report of Findings/Plan of Correction Form and received by QMB within ten (10) business days from the date you received the report of findings.
- 2. For questions about the POC process, call the POC Coordinator, Amanda Castaneda at 575-373-5716 or email at <u>AmandaE.Castaneda@state.nm.us</u> for assistance.
- 3. For Technical Assistance (TA) in developing or implementing your POC, contact your Regional DDSD Office.
- 4. Submit your POC to Amanda Castaneda, POC Coordinator in any of the following ways:
 - a. Electronically at <u>AmandaE.Castaneda@state.nm.us</u> (preferred method)
 - b. Fax to 575-528-5019, or
 - c. Mail to POC Coordinator, 1170 North Solano Ste D, Las Cruces, New Mexico 88001
- 5. <u>Do not submit supporting documentation</u> (evidence of compliance) to QMB <u>until after your POC has been approved by the QMB.</u>
- 6. QMB will notify you when your POC has been "approved" or "denied."
 - a. During this time, whether your POC is "approved," or "denied," you will have a maximum of 45-business days from the date of receipt of your Report of Findings to correct all survey deficiencies.
 - b. If your POC is denied, it must be revised and resubmitted as soon as possible, as the 45-business day limit is in effect.
 - c. If your POC is denied a second time your agency may be referred to the Internal Review Committee.
 - d. You will receive written confirmation when your POC has been approved by QMB and a final deadline for completion of your POC.
 - e. Please note that all POC correspondence will be sent electronically unless otherwise requested.

7. Failure to submit your POC within 10 business days without prior approval of an extension by QMB will result in a referral to the Internal Review Committee and the possible implementation of monetary penalties and/or sanctions.

POC Document Submission Requirements

Once your POC has been approved by the QMB Plan of Correction Coordinator you must submit copies of documents as evidence that all deficiencies have been corrected, as follows.

- 1. Your internal documents are due within a *maximum* of 45-business days of receipt of your Report of Findings.
- 2. It is preferred that you submit your documents via USPS or other carrier (scanned and saved to CD/DVD disc, flash drive, etc.). If documents containing HIPAA Protected Health Information (PHI) documents must be submitted through S-Comm (Therap), Fax or Postal System, do not send PHI directly to NMDOH email accounts. If the documents do not contain protected Health information (PHI) then you may submit your documents electronically scanned and attached to e-mails.
- All submitted documents <u>must be annotated</u>; please be sure the tag numbers and Identification numbers are indicated on each document submitted. Documents which are not annotated with the Tag number and Identification number may not be accepted.
- 4. Do not submit original documents; Please provide copies or scanned electronic files for evidence. Originals must be maintained in the agency file(s) per DDSD Standards.
- 5. In lieu of some documents, you may submit copies of file or home audit forms that clearly indicate cited deficiencies have been corrected, other attestations of correction must be approved by the Plan of Correction Coordinator prior to their submission.
- 6. When billing deficiencies are cited, you must provide documentation to justify billing and/or void and adjust forms submitted to Xerox State Healthcare, LLC for the deficiencies cited in the Report of Findings.

Revisions, Modifications or Extensions to your Plan of Correction (post QMB approval) must be made in writing and submitted to the Plan of Correction Coordinator, prior to the due date and are approved on a case-by-case basis. No changes may be made to your POC or the timeframes for implementation without written approval of the POC Coordinator.

Department of Health, Division of Health Improvement QMB Determination of Compliance Process

The Division of Health Improvement, Quality Management Bureau (QMB) surveys compliance of the Developmental Disabilities Waiver (DDW) standards and other state and federal regulations. For the purpose of the LCA / CI survey the CMS waiver assurances have been grouped into four (4) Service Domains: Plan of Care (ISP Implementation); Qualified Providers; Health, Welfare and Safety; and Administrative Oversight (note that Administrative Oversight listed in this document is not the same as the CMS assurance of Administrative Authority. Used in this context it is related to the agency's operational policies and procedures, Quality Assurance system and Medicaid billing and reimbursement processes.)

The QMB Determination of Compliance process is based on provider compliance or non-compliance with standards and regulations identified during the on-site survey process and as reported in the QMB Report of Findings. All areas reviewed by QMB have been agreed to by DDSD and DHI/QMB and are reflective of CMS requirements. All deficiencies (non-compliance with standards and regulations) are identified and cited as either a Standard level deficiency or a Condition of Participation level deficiency in the QMB Reports of Findings. All deficiencies require corrective action when non-compliance is identified.

Each deficiency in your Report of Findings has been predetermined to be a Standard Level Deficiency, a Condition of Participation Level Deficiency, if below 85% compliance or a non-negotiable Condition of Participation Level Deficiency. Your Agency's overall Compliance Determination is based on a Scope and Severity Scale which takes into account the number of Standard and Condition Level Tags cited as well as the percentage of Individuals affected in the sample.

Conditions of Participation (CoPs)

CoPs are based on the Centers for Medicare and Medicaid Services, Home and Community-Based Waiver required assurances, in addition to the New Mexico Developmental Disability Waiver (DDW) Service Standards. The Division of Health Improvement (DHI), in conjunction with the Developmental Disability Support Division (DDSD), has identified certain deficiencies that have the potential to be a Condition of Participation Level, if the tag falls below 85% compliance based on the number of people affected. Additionally, there are what are called non-negotiable Conditions of Participation, regardless if one person or multiple people are affected. In this context, a CoP is defined as an essential / fundamental regulation or standard, which when out of compliance directly affects the health and welfare of the Individuals served. If no deficiencies within a Tag are at the level of a CoP, it is cited as a Standard Level Deficiency.

Service Domains and CoPs for Living Care Arrangements and Community Inclusion are as follows:

<u>Service Domain: Service Plan: ISP Implementation -</u> Services are delivered in accordance with the service plan, including type, scope, amount, duration and frequency specified in the service plan.

Potential Condition of Participation Level Tags, if compliance is below 85%:

- 1A08.3 Administrative Case File: Individual Service Plan / ISP Components
- 1A32 Administrative Case File: Individual Service Plan Implementation
- LS14 Residential Service Delivery Site Case File (ISP and Healthcare Requirements)
- **IS14 –** CCS / CIES Service Delivery Site Case File (ISP and Healthcare Requirements)

<u>Service Domain: Qualified Providers -</u> The State monitors non-licensed/non-certified providers to assure adherence to waiver requirements. The State implements its policies and procedures for verifying that provider training is conducted in accordance with State requirements and the approved waiver.

Potential Condition of Participation Level Tags, if compliance is below 85%:

• 1A20 - Direct Support Personnel Training

- **1A22** Agency Personnel Competency
- 1A37 Individual Specific Training

Non-Negotiable Condition of Participation Level Tags (one or more Individuals are cited):

- 1A25.1 Caregiver Criminal History Screening
- 1A26.1 Consolidated On-line Registry Employee Abuse Registry

<u>Service Domain: Health, Welfare and Safety -</u> The State, on an ongoing basis, identifies, addresses and seeks to prevent occurrences of abuse, neglect and exploitation. Individuals shall be afforded their basic human rights. The provider supports individuals to access needed healthcare services in a timely manner.

Potential Condition of Participation Level Tags, if compliance is below 85%:

- 1A08.2 Administrative Case File: Healthcare Requirements & Follow-up
- **1A09 –** Medication Delivery Routine Medication Administration
- **1A09.1 –** Medication Delivery PRN Medication Administration
- 1A15.2 Administrative Case File: Healthcare Documentation (Therap and Required Plans)

Non-Negotiable Condition of Participation Level Tags (one or more Individuals are cited):

- 1A05 General Requirements / Agency Policy and Procedure Requirements
- 1A07 Social Security Income (SSI) Payments
- 1A09.2 Medication Delivery Nurse Approval for PRN Medication
- 1A15 Healthcare Documentation Nurse Availability
- **1A31 –** Client Rights/Human Rights
- LS25.1 Residential Reqts. (Physical Environment Supported Living / Family Living / Intensive Medical Living)

Attachment C

Guidelines for the Provider Informal Reconsideration of Finding (IRF) Process

Introduction:

Throughout the QMB Survey process, surveyors are openly communicating with providers. Open communication means surveyors have clarified issues and/or requested missing information before completing the review through the use of the signed/dated "Document Request," or "Administrative Needs," etc. forms. Regardless, there may still be instances where the provider disagrees with a specific finding. Providers may use the following process to informally dispute a finding.

Instructions:

- 1. The Informal Reconsideration of the Finding (IRF) request must be received in writing to the QMB Deputy Bureau Chief <u>within 10 business days</u> of receipt of the final Report of Findings.
- 2. The written request for an IRF *must* be completed on the QMB Request for Informal Reconsideration of Finding form available on the QMB website: <u>https://nmhealth.org/about/dhi/cbp/irf/</u>
- 3. The written request for an IRF must specify in detail the request for reconsideration and why the finding is inaccurate.
- 4. The IRF request must include all supporting documentation or evidence.
- 5. If you have questions about the IRF process, email the IRF Chairperson, Crystal Lopez-Beck at <u>Crystal.Lopez-Beck@state.nm.us</u> for assistance.

The following limitations apply to the IRF process:

- The written request for an IRF and all supporting evidence must be received within 10 business days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed or requested by the survey team.
- Providers must continue to complete their Plan of Correction during the IRF process
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the DHI/QMB determination of compliance or the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not received within 10 business days of receiving the report and/or does not include all supporting documentation or evidence to show compliance with the standards and regulations.

The IRF Committee will review the request; the Provider will be notified in writing of the ruling; no face-to-face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. **Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status.** If a finding is removed or modified, it will be noted and removed or modified from the Report of Findings. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.

QMB Determinations of Compliance

Compliance:

The QMB determination of *Compliance* indicates that a provider has either no deficiencies found during a survey or that no deficiencies at the Condition of Participation Level were found. The agency has obtained a level of compliance such that there is a minimal potential for harm to individuals' health and safety. To qualify for a determination of *Compliance*, the provider must have received no Conditions of Participation Level Deficiencies and have a minimal number of Individuals on the sample affected by the findings indicated in the Standards Level Tags.

Partial-Compliance with Standard Level Tags:

The QMB determination of *Partial-Compliance with Standard Level Tags* indicates that a provider is in compliance with all Condition of Participation Level deficiencies but is out of compliance with a certain percentage of Standard Level deficiencies. This partial-compliance, if not corrected, may result in a negative outcome or the potential for more than minimal harm to individuals' health and safety. There are two ways to receive a determination of Partial Compliance with Standard Level Tags:

- 1. Your Report of Findings includes 16 or fewer Standards Level Tags with between 75% and 100% of the survey sample affected in any tag.
- 2. Your Report of Findings includes 17 or more Standard Level Tags with between 50% to 74% of the survey sample affected in any tag.

Partial-Compliance with Standard Level Tags and Condition of Participation Level Tags:

The QMB determination of *Partial-Compliance with Standard Level Tags and Condition of Participation Level Tags* indicates that a provider is out of compliance with one to five (1 - 5) Condition of Participation Level Tags. This partial-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals' health and safety.

Non-Compliance:

The QMB determination of *Non-Compliance* indicates a provider is significantly out of compliance with both Standard Level deficiencies and Conditions of Participation level deficiencies. This non-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals' health and safety. There are three ways an agency can receive a determination of Non-Compliance:

- 1. Your Report of Findings includes 17 or more Standard Level Tags with 0 to 5 Condition of Participation Level Tags with 75% to 100% of the survey sample affected in any tag.
- 2. Your Report of Findings includes any amount of Standard Level Tags with 6 or more Condition of Participation Level Tags.

Compliance				Weighting			
Determination	LC)W		MEDIUM		H	IGH
Total Tags:	up to 16	17 or more	up to 16	17 or more	Any Amount	17 or more	Any Amount
COP Level Tags:	and 0 COP	and 0 COP	and 0 COP	and 0 COP	And/or 1 to 5 COP	and 0 to 5 CoPs	And/or 6 or more
					1000001		COP
Sample Affected:	and 0 to 74%	and 0 to 49%	and 75 to 100%	and 50 to 74%		and 75 to 100%	
"Non- Compliance"						17 or more Total Tags with 75 to 100% of the Individuals in the sample cited in any CoP Level tag.	Any Amount of Standard Level Tags and 6 or more Conditions of Participation Level Tags.
"Partial Compliance with Standard Level tags <u>and</u> Condition of Participation Level Tags"					Any Amount Standard Level Tags, plus 1 to 5 Conditions of Participation Level tags.		
"Partial Compliance with Standard Level tags"			up to 16 Standard Level Tags with 75 to 100% of the individuals in the sample cited in any tag.	17 or more Standard Level Tags with 50 to 74% of the individuals in the sample cited any tag.			
"Compliance"	Up to 16 Standard Level Tags with 0 to 74% of the individuals in the sample cited in any tag.	17 or more Standard Level Tags with 0 to 49% of the individuals in the sample cited in any tag.					

Agency:	All Individuals First, Inc Northeast
Program:	Developmental Disabilities Waiver
Service:	2018: Customized Community Supports
Survey Type:	Routine
Survey Date:	May 24 - 29, 2019

Standard of Care	Deficiencies	Agency Plan of Correction, On-going QA/QI & Responsible Party	Date Due
	ation - Services are delivered in accordance with the second seco	he service plan, including type, scope, amount, dura	tion and
frequency specified in the service plan.	Ctandard Laval Deficiency		
Tag # 1A32.1 Administrative Case File:	Standard Level Deficiency		
Individual Service Plan Implementation (Not Completed at Frequency)			
NMAC 7.26.5.16.C and D Development of the	Based on administrative record review, the	Provider:	
ISP. Implementation of the ISP. The ISP shall be	Agency did not implement the ISP according to	State your Plan of Correction for the	
implemented according to the timelines determined	the timelines determined by the IDT and as	deficiencies cited in this tag here (How is the	
by the IDT and as specified in the ISP for each	specified in the ISP for each stated desired	deficiency going to be corrected? This can be	
stated desired outcomes and action plan.	outcomes and action plan for 3 of 4 individuals.	specific to each deficiency cited or if possible an overall correction?): \rightarrow	
C. The IDT shall review and discuss information and recommendations with the individual, with the goal of supporting the individual in attaining desired outcomes. The IDT develops an ISP based	As indicated by Individuals ISP the following was found with regards to the implementation of ISP Outcomes:		
upon the individual's personal vision statement, strengths, needs, interests and preferences. The ISP is a dynamic document, revised periodically, as needed, and amended to reflect progress	Customized Community Supports Data Collection/Data Tracking/Progress with regards to ISP Outcomes:	Provider:	
towards personal goals and achievements	Individual #2	Enter your ongoing Quality	
consistent with the individual's future vision. This		Assurance/Quality Improvement processes	
regulation is consistent with standards established for individual plan development as set forth by the commission on the accreditation of rehabilitation facilities (CARF) and/or other program accreditation approved and adopted by the developmental disabilities division and the	 According to the Work/Learn Outcome; Action Step for "will develop his weekly calendar of activities" is to be completed 1 time per week. Evidence found indicated it was not being completed at the required frequency as indicated in the ISP for April 2019. 	as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): \rightarrow	
department of health. It is the policy of the developmental disabilities division (DDD), that to the extent permitted by funding, each individual receive supports and services that will assist and encourage independence and productivity in the community and attempt to prevent regression or loss of current capabilities. Services and supports	 Individual #3 According to the Work/Learn Outcome; Action Step for "Select 1 card from the deck to learn" is to be completed 1 time per week. Evidence found indicated it was not being completed at 		

include specialized and/or generic services,	the required frequency as indicated in the ISP	
training, education and/or treatment as determined by the IDT and documented in the ISP.	for February 2019.	
	Individual #4	
D. The intent is to provide choice and obtain	According to the Work/Learn Outcome; Action	
opportunities for individuals to live, work and play with full participation in their communities. The	Step for "With support, I will use the computer	
following principles provide direction and purpose	to insert the photos of the craft to complete	
in planning for individuals with developmental	the instructions" is to be completed 1 time per week. Evidence found indicated it was not	
disabilities. [05/03/94; 01/15/97; Recompiled	being completed at the required frequency as	
10/31/01]	indicated in the ISP for 1/2019 - 3/2019.	
Developmental Disabilities (DD) Waiver Service		
Standards 2/26/2018; Re-Issue: 12/28/2018; Eff		
1/1/2019 Chapter 6: Individual Service Plan (ISP)		
6.8 ISP Implementation and Monitoring: All DD		
Waiver Provider Agencies with a signed SFOC are		
required to provide services as detailed in the ISP.		
The ISP must be readily accessible to Provider Agencies on the approved budget. (See Chapter		
20: Provider Documentation and Client Records.)		
CMs facilitate and maintain communication with		
the person, his/her representative, other IDT		
members, Provider Agencies, and relevant parties to ensure that the person receives the maximum		
benefit of his/her services and that revisions to the		
ISP are made as needed. All DD Waiver Provider		
Agencies are required to cooperate with monitoring activities conducted by the CM and the DOH.		
Provider Agencies are required to respond to		
issues at the individual level and agency level as		
described in Chapter 16: Qualified Provider		
Agencies.		
Chapter 20: Provider Documentation and Client		
Records		
20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create		
and maintain individual client records. The		
contents of client records vary depending on the		
unique needs of the person receiving services and the resultant information produced. The extent of		

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documentation required for individual client records		
per service type depends on the location of the file,		
the type of service being provided, and the		
information necessary.		
DD Waiver Provider Agencies are required to		
adhere to the following:		
8. Client records must contain all documents		
essential to the service being provided and		
essential to ensuring the health and safety of the		
person during the provision of the service.		
9. Provider Agencies must have readily accessible		
records in home and community settings in paper		
or electronic form. Secure access to electronic		
records through the Therap web-based system		
using computers or mobile devices 10. Provider		
Agencies are responsible for ensuring that all plans		
created by nurses, RDs, therapists or BSCs are		
present in all needed settings.		
11. Provider Agencies must maintain records of all		
documents produced by agency personnel or		
contractors on behalf of each person, including any		
routine notes or data, annual assessments, semi-		
annual reports, evidence of training		
provided/received, progress notes, and any other		
interactions for which billing is generated.		
12. Each Provider Agency is responsible for		
maintaining the daily or other contact notes		
documenting the nature and frequency of service		
delivery, as well as data tracking only for the		
services provided by their agency.		
13. The current Client File Matrix found in		
Appendix A Client File Matrix details the minimum		
requirements for records to be stored in agency		
office files, the delivery site, or with DSP while		
providing services in the community.		
14. All records pertaining to JCMs must be		
retained permanently and must be made available		
to DDSD upon request, upon the termination or		
expiration of a provider agreement, or upon		
provider withdrawal from services.		

Tag # 1A38 Living Care Arrangement /	Standard Level Deficiency		
Tag # 1A38Living Care Arrangement / Community Inclusion Reporting Requirements7.26.5.17DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - DISSEMINATION OF THE ISP, DOCUMENTATION AND COMPLIANCE:C. Objective quantifiable data reporting progress or lack of progress towards stated outcomes, and action plans shall be maintained in the individual's records at each provider agency implementing the ISP. Provider agencies shall use this data to evaluate the effectiveness of services provided. Provider agencies shall submit to the case manager data reports and individual progress summaries quarterly, or more frequently, as decided by the IDT. These reports shall be included in the individual's case management record, and used by the team to determine the ongoing effectiveness of the supports and services being provided. Determination of effectiveness shall result in timely modification of supports and services as needed.	Standard Level Deficiency Based on record review, the Agency did not complete written status reports as required for 1 of 4 individuals receiving Living Care Arrangements and Community Inclusion. Customized Community Supports Semi-Annual Reports: • Individual #3 - Report not completed 14 days prior to the Annual ISP meeting. (Term of ISP 4/10/2018 – 4/9/2019. Semi-Annual Report 10/2/2018 - 1/4/2019; Date Completed: 1/4/2019; ISP meeting held on 1/3/2019).	Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): → Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →	
Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Re-Issue: 12/28/2018; Eff 1/1/2019 Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary. DD Waiver Provider Agencies are required to			

adhere to the following:	
1. Client records must contain all documents	
essential to the service being provided and	
essential to ensuring the health and safety of the	
person during the provision of the service.	
2. Provider Agencies must have readily	
accessible records in home and community	
settings in paper or electronic form. Secure	
access to electronic records through the Therap	
web-based system using computers or mobile	
devices is acceptable.	
3. Provider Agencies are responsible for	
ensuring that all plans created by nurses, RDs,	
therapists or BSCs are present in all needed	
settings.	
4. Provider Agencies must maintain records of	
all documents produced by agency personnel or	
contractors on behalf of each person, including	
any routine notes or data, annual assessments,	
semi-annual reports, evidence of training	
provided/received, progress notes, and any	
other interactions for which billing is generated.	
5. Each Provider Agency is responsible for	
maintaining the daily or other contact notes	
documenting the nature and frequency of	
service delivery, as well as data tracking only for	
the services provided by their agency.	
6. The current Client File Matrix found in	
Appendix A Client File Matrix details the	
minimum requirements for records to be stored	
in agency office files, the delivery site, or with	
DSP while providing services in the community.	
7. All records pertaining to JCMs must be	
retained permanently and must be made available to DDSD upon request, upon the	
termination or expiration of a provider agreement, or upon provider withdrawal from	
services.	
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Chapter 19: Provider Reporting	
Requirements: 19.5 Semi-Annual Reporting:	
Requirements. 13.3 Semi-Annual Reporting.	

The semi-annual report provides status updates		
to life circumstances, health, and progress		
toward ISP goals and/or goals related to		
professional and clinical services provided		
through the DD Waiver. This report is submitted		
to the CM for review and may guide actions		
taken by the person's IDT if necessary. Semi-		
annual reports may be requested by DDSD for		
QA activities.		
Semi-annual reports are required as follows:		
1. DD Waiver Provider Agencies, except AT,		
EMSP, Supplemental Dental, PRSC, SSE and		
Crisis Supports, must complete semi-annual		
reports.		
2. A Respite Provider Agency must submit a		
semi-annual progress report to the CM that		
describes progress on the Action Plan(s) and		
Desired Outcome(s) when Respite is the only		
service included in the ISP other than Case		
Management for an adult age 21 or older.		
3. The first semi-annual report will cover the time		
from the start of the person's ISP year until the		
end of the subsequent six-month period (180		
calendar days) and is due ten calendar days		
after the period ends (190 calendar days).		
4. The second semi-annual report is integrated		
into the annual report or professional		
assessment/annual re-evaluation when		
applicable and is due 14 calendar days prior to		
the annual ISP meeting.		
5. Semi-annual reports must contain at a		
minimum written documentation of:		
a. the name of the person and date on each		
page;		
b. the timeframe that the report covers;		
c. timely completion of relevant activities from		
ISP Action Plans or clinical service goals during		
timeframe the report is covering;		
d. a description of progress towards Desired		
Outcomes in the ISP related to the service		
provided;		
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e. a description of progress toward any service specific or treatment goals when applicable (e.g. health related goals for nursing); f. significant changes in routine or staffing if applicable; g. unusual or significant life events, including significant change of health or behavioral health condition; h. the signature of the agency staff responsible for preparing the report; and i. any other required elements by service type that are detailed in these standards.		

Standard of Care	Deficiencies	Agency Plan of Correction, On-going QA/QI & Responsible Party	Date Due
		assure adherence to waiver requirements. The State	
	g that provider training is conducted in accordance	with State requirements and the approved waiver.	
Tag # 1A22 Agency Personnel Competency	Condition of Participation Level Deficiency		
Tag # 1A22Agency Personnel CompetencyDevelopmental Disabilities (DD) Waiver ServiceStandards 2/26/2018; Re-Issue: 12/28/2018; Eff1/1/2019Chapter 13: Nursing Services 13.2.11Training and Implementation of Plans:1. RNs and LPNs are required to provideIndividual Specific Training (IST) regardingHCPs and MERPs.2. The agency nurse is required to deliver anddocument training for DSP/DSS regarding thehealthcare interventions/strategies and MERPsthat the DSP are responsible to implement,clearly indicating level of competency achievedby each trainee as described in Chapter 17.10Individual-Specific Training:The following areelements of IST: defined standards ofperformance, curriculum tailored to teach skillsand knowledge necessary to meet thosestandards of performance, and formalexamination or demonstration to verifystandards of performance, using the establishedDDSD training levels of awareness, knowledge,and skill.Reaching an awareness level may beaccomplished by reading plans or otherinformation. The trainee is cognizant ofinformation related to a person's specificcondition. Verbal or written recall of basicinformation or knowing where to access theinformation can verify awareness.	 Condition of Participation Level Deficiency After an analysis of the evidence it has been determined there is a significant potential for a negative outcome to occur. Based on interview, the Agency did not ensure training competencies were met for 1 of 1 Direct Support Personnel. When DSP were asked, if the Individual had a Positive Behavioral Supports Crisis Plan (PBCP), the following was reported: DSP #501 stated, "No." According to the Individual Specific Training Section of the ISP the Individual requires a Positive Behavioral Crisis Plan. (Individual #3) When DSP were asked, if they had been trained on the Individual's Health Care Plans, the following was reported: DSP #501 stated, "I was not trained on Health Care Plans." As indicated by the Electronic Comprehensive Health Assessment Tool, the Individual requires Health Care Plans for Anaphylactic Shock and Seizures. (Individual #2) When DSP were asked if the Individual had Medical Emergency Response Plans and where could they be located, the following was reported: DSP #501 stated, "No." According to 	Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): → Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →	
Reaching a knowledge level may take the form of observing a plan in action, reading a plan	Electronic Comprehensive Health		

more thoroughly, or having a plan described by the author or their designee. Verbal or written recall or demonstration may verify this level of competence. Reaching a skill level involves being trained by a therapist, nurse, designated or experienced designated trainer. The trainer shall demonstrate the techniques according to the plan. Then they observe and provide feedback to the trainee as they implement the techniques. This should be repeated until competence is demonstrated. Demonstration of skill or observed implementation of the techniques or strategies verifies skill level competence. Trainees should be observed on more than one occasion to ensure appropriate techniques are maintained and to provide additional coaching/feedback. Individuals shall receive services from competent and qualified Provider Agency personnel who must successfully complete IST requirements in accordance with the specifications described in the ISP of each person supported. 1. IST must be arranged and conducted at least annually. IST includes training on the ISP Desired Outcomes, Action Plans, strategies, and information about the person's preferences regarding privacy, communication style, and routines. More frequent training may be necessary if the annual ISP changes before the year ends. 2. IST for therapy-related WDSI, HCPs, MERPs, CARMPs, PBSA, PBSP, and BCIP, must occur at least annually and more often if plans change, or if monitoring by the plan author or agency finds incorrect implementation, when new DSP	Assessment Tool the Individual requires Medical Emergency Response Plans for: Aspiration, Reflux, Paralysis and Respiratory. (Individual #4)	
CARMPs, PBSA, PBSP, and BCIP, must occur at least annually and more often if plans change,		
or CM are assigned to work with a person, or when an existing DSP or CM requires a refresher. 3. The competency level of the training is based on the IST section of the ISP.		

 4. The person should be present for and involved in IST whenever possible. 5. Provider Agencies are responsible for tracking of IST requirements. 6. Provider Agencies must arrange and ensure that DSP's are trained on the contents of the plans in accordance with timelines indicated in the Individual-Specific Training Requirements: Support Plans section of the ISP and notify the plan authors when new DSP are hired to arrange for trainings. 7. If a therapist, BSC, nurse, or other author of a plan, healthcare or otherwise, chooses to designate a trainer, that person is still responsible for providing the curriculum to the designated trainer. The author of the plan is also responsible for ensuring the designated trainer is verifying competency in alignment with their curriculum, doing periodic quality assurance checks with their designated trainer at least annually and/or when there is a change to a person's plan. 	re in s: ne of a e also er ir
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Standard of Care	Deficiencies	Agency Plan of Correction, On-going QA/QI & Responsible Party	Date Due
		eeks to prevent occurrences of abuse, neglect and	
		s to access needed healthcare services in a timely m	nanner.
Tag # 1A05 General Provider	Condition of Participation Level Deficiency		
Requirements/Agency Policy and			
Procedures Requirements		Describes	
Developmental Disabilities (DD) Waiver Service	After an analysis of the evidence it has been	Provider:	
Standards 2/26/2018; Eff Date: 3/1/2018	determined there is a significant potential for a	State your Plan of Correction for the	
Chapter 16: Qualified Provider Agencies	negative outcome to occur.	deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be	
Qualified DD Waiver Provider Agencies must deliver DD Waiver services. DD Waiver Provider	Deced on record review and interview the	specific to each deficiency cited or if possible an	
	Based on record review and interview, the	overall correction?): \rightarrow	
Agencies must have a current Provider	Agency did not develop, implement and / or		
Agreement and continually meet required	comply with written policies and procedures to		
screening, licensure, accreditation, and training	protect the physical/mental health of individuals		
requirements as well as continually adhere to	that complies with all DDSD requirements.		
the DD Waiver Service Standards. All Provider	Deview of Ageness policies 9 presedures		
Agencies must comply with contract	Review of Agency policies & procedures		
management activities to include any type of	found no evidence of the following:		
quality assurance review and/or compliance		Provider:	
review completed by DDSD, the Division of	Policy and procedures regarding delegation	Enter your ongoing Quality	
Health Improvement (DHI) or other state	of specific nursing functions	Assurance/Quality Improvement processes	
agencies.	M/I	as it related to this tag number here (What is	
	When #502 was asked, does your agency	going to be done? How many individuals is this	
NEW MEXICO DEPARTMENT OF HEALTH DEVELOPMENTAL DISABILITIES SUPPORTS	have policy and procedures regarding	going to affect? How often will this be completed?	
	delegation of specific nursing functions, the	Who is responsible? What steps will be taken if	
DIVISION: Provider Application - Emergency and on-call procedures;	following was reported:	issues are found?): \rightarrow	
- On-call nursing services that specifically state			
the nurse must be available to DSP during	 #502 stated, "No." 		
periods when a nurse is not present. The on-call			
nurse must be available to make an on-site visit			
when information provided by the DSP over the			
phone indicate, in the nurse's professional			
judgment, a need for a face to face assessment			
to determine appropriate action; - Incident Management Procedures that comply			
with the current NM Department of Health			
Improvement Incident Management Guide			
 Medication Assessment and Delivery Policy and Procedure; 			

 Policy and procedures regarding delegation of specific nursing functions Policies and procedures regarding the safe transportation of individuals in the community and how you will comply with the New Mexico regulations governing the operation of motor vehicles 		
STATE OF NEW MEXICO DEPARTMENT OF HEALTH DEVELOPMENTAL DISABILITIES SUPPORTS DIVISION PROVIDER AGREEMENT: ARTICLE 39. POLICIES AND REGULATIONS Provider Agreements and amendments reference and incorporate laws, regulations, policies, procedures, directives, and contract provisions not only of DOH, but of HSD. Additionally, the PROVIDER agrees to abide by all the following, whenever relevant to the delivery of services specified under this Provider Agreement: a. DD Waiver Service Standards and MF Waiver		
Service Standards. b. DEPARTMENT/DDSD Accreditation Mandate Policies.		
 c. Policies and Procedures for Centralized Admission and Discharge Process for New Mexicans with Disabilities. d. Policies for Behavior Support Service Provisions. 		
e. Rights of Individuals with Developmental Disabilities living in the Community, 7.26.3 NMAC. f. Service Plans for Individuals with		
Developmental Disability Community Programs, 7.26.5 NMAC.		
 g. Requirement for Developmental Disability Community Programs, 7.26.6 NMAC. h. DEPARTMENT Client Complaint Procedures, 7.26.4 NMAC. 		
i. Individual Transition Planning Process, 7.26.7		

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NMAC.		
j. Dispute Resolution Process, 7.26.8 NMAC.		
k. DEPARTMENT/DDSD Training Policies and		
Procedures.		
I. Fair Labor Standards Act.		
m. New Mexico Nursing Practice Act and New		
Mexico Board of Nursing requirements		
governing certified medication aides and		
administration of medications, 16.12.5 NMAC.		
n. Incident Reporting and Investigation		
Requirements for Providers of Community		
Based Services, 7.14.3 NMAC, and		
DHI/DEPARTMENT Incident Management		
System Policies and Procedures.		
o. DHI/DEPARTMENT Statewide Mortality		
Review Policy and Procedures.		
p. Caregivers Criminal History Screening		
Requirements, 7.1.9 NMAC.		
q. Quality Management System and Review		
Requirements for Providers of Community		
Based Services, 7.1.13 NMAC.		
r. All Medicaid Regulations of the Medical		
Assistance Division of the HS D.		
s. Health Insurance Portability and		
Accountability Act (HIPAA).		
t. DEPARTMENT Sanctions Policy.		
u. All other regulations, standards, policies and		
procedures, guidelines and interpretive memoranda of the DDSD and the DHI of the		
DEPARTMENT.		
Chapter 18 Incident Management:		
18.1 Training on Abuse, Neglect, and		
Exploitation (ANE) Recognition and		
Reporting: All employees, contractors, and		
volunteers shall be trained on the in-person ANE		
training curriculum approved by DOH.		
Employees or volunteers can work with a DD		
Waiver participant prior to receiving the training		
only if directly supervised, at all times, by a		
trained staff. Provider Agencies are responsible		

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for ensuring the training requirements outlined		
below are met.		
1. DDSD ANE On-line Refresher trainings shall		
be renewed annually, within one year of		
successful completion of the DDSD ANE		
classroom training.		
2. Training shall be conducted in a language		
that is understood by the employee,		
subcontractor, or volunteer.		
3. Training must be conducted by a DOH		
certified trainer and in accordance with the Train		
the Trainer curriculum provided by the DOH.		
4. Documentation of an employee, subcontractor		
or volunteer's training must be maintained for a		
period of at least three years, or six months after		
termination of an employee's employment or the		
volunteer's work.		
NMAC 7.1.14.9 INCIDENT MANAGEMENT		
SYSTEM REQUIREMENTS:		
A. General: All community-based service		
providers shall establish and maintain an		
incident management system, which		
emphasizes the principles of prevention and		
staff involvement. The community-based service		
provider shall ensure that the incident		
management system policies and procedures		
requires all employees and volunteers to be		
competently trained to respond to, report, and preserve evidence related to incidents in a		
timely and accurate manner.		
B. Training curriculum: Prior to an employee		
or volunteer's initial work with the community-		
based service provider, all employees and		
volunteers shall be trained on an applicable		
written training curriculum including incident		
policies and procedures for identification, and		
timely reporting of abuse, neglect, exploitation,		
suspicious injury, and all deaths as required in		
Subsection A of 7.1.14.8 NMAC. The trainings		
shall be reviewed at annual, not to exceed 12-		
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month intervals. The training curriculum as set		
forth in Subsection C of 7.1.14.9 NMAC may		
include computer-based training. Periodic		
reviews shall include, at a minimum, review of		
the written training curriculum and site-specific		
issues pertaining to the community-based		
service provider's facility. Training shall be		
conducted in a language that is understood by		
the employee or volunteer.		
D. Training documentation: All community-		
based service providers shall prepare training		
documentation for each employee and volunteer		
to include a signed statement indicating the		
date, time, and place they received their incident		
management reporting instruction. The		
community-based service provider shall		
maintain documentation of an employee or		
volunteer's training for a period of at least three		
years, or six months after termination of an		
employee's employment or the volunteer's work.		
Training curricula shall be kept on the provider		
premises and made available upon request by		
the department. Training documentation shall be		
made available immediately upon a division		
representative's request. Failure to provide		
employee and volunteer training documentation		
shall subject the community-based service		
provider to the penalties provided for in this rule.		
NMAC 7.1.14.8 INCIDENT MANAGEMENT		
SYSTEM REPORTING REQUIREMENTS FOR		
COMMUNITY-BASED SERVICE PROVIDERS:		
F. Quality assurance/quality improvement		
program for community-based service		
providers: The community-based service		
provider shall establish and implement a quality		
improvement program for reviewing alleged		
complaints and incidents of abuse, neglect, or		
exploitation against them as a provider after the		
division's investigation is complete. The incident		
uivision's investigation is complete. The incluent		

documentation of corrective actions taken. The community-based service provider shall take all reasonable steps to prevent further incidents. The community-based service provider shall provide the following internal monitoring and facilitating quality improvement program: (1) community-based service providers shall have current abuse, neglect, and exploitation management policy and procedures in place that comply with the department's requirements; (2) community-based service providers providing intellectual and developmental disabilities services must have a designated incident management coordinator in place; and (3) community-based service providers providing intellectual and developmental disabilities services must have an incident management committee to identify any deficiencies, trends, patterns, or concerns as well as opportunities for quality improvement, address internal and external incident reports for the purpose of examining internal root causes, and to take action on identified issues.			
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Tag # 1A15.2 Administrative Case File: Healthcare Documentation (Therap and	Condition of Participation Level Deficiency		
Required Plans)			
Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Re-Issue: 12/28/2018; Eff 1/1/2019 Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant	negative outcome to occur.	Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →	
 information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary. DD Waiver Provider Agencies are required to adhere to the following: Client records must contain all documents essential to the service being provided and essential to ensuring the health and safety of the person during the provision of the service. Provider Agencies must have readily accessible records in home and community settings in paper or electronic form. Secure access to electronic records through the Therap web based system using computers or mobile devices is acceptable. Provider Agencies must maintain records of all documents produced by agency personnel or contractors on behalf of each person, including any routine notes or data, annual assessments, semi-annual reports, evidence of training provided/received, progress notes, and any other interactions for which billing is generated. 	revealed the following items were not found, incomplete, and/or not current: Health Care Plans: Health Issues Preventing Desired Level of Participation: • Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of a plan found. Medical Emergency Response Plans: <i>GERD:</i> • Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of a plan found.	Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →	

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5. Each Provider Agency is responsible for		
maintaining the daily or other contact notes		
documenting the nature and frequency of		
service delivery, as well as data tracking only for		
the services provided by their agency.		
6. The current Client File Matrix found in		
Appendix A Client File Matrix details the		
minimum requirements for records to be stored		
in agency office files, the delivery site, or with		
DSP while providing services in the community.		
7. All records pertaining to JCMs must be		
retained permanently and must be made		
available to DDSD upon request, upon the		
termination or expiration of a provider		
agreement, or upon provider withdrawal from		
services.		
Chapter 3 Safeguards: 3.1.1 Decision		
Consultation Process (DCP): Health decisions		
are the sole domain of waiver participants, their		
guardians or healthcare decision makers.		
Participants and their healthcare decision		
makers can confidently make decisions that are		
compatible with their personal and cultural		
values. Provider Agencies are required to		
support the informed decision making of waiver		
participants by supporting access to medical		
consultation, information, and other available		
resources according to the following:		
1. The DCP is used when a person or his/her		
guardian/healthcare decision maker has		
concerns, needs more information about health-		
related issues, or has decided not to follow all or		
part of an order, recommendation, or		
suggestion. This includes, but is not limited to:		
a. medical orders or recommendations from the		
Primary Care Practitioner, Specialists or other		
licensed medical or healthcare practitioners		
such as a Nurse Practitioner (NP or CNP),		
Physician Assistant (PA) or Dentist;		
b. clinical recommendations made by		

registered/licensed clinicians who are either	
members of the IDT or clinicians who have	
performed an evaluation such as a video-	
fluoroscopy;	
c. health related recommendations or	
suggestions from oversight activities such as the	
Individual Quality Review (IQR) or other DOH	
review or oversight activities; and	
d. recommendations made through a Healthcare	
Plan (HCP), including a Comprehensive	
Aspiration Risk Management Plan (CARMP), or	
another plan.	
2. When the person/guardian disagrees with a	
recommendation or does not agree with the	
implementation of that recommendation,	
Provider Agencies follow the DCP and attend	
the meeting coordinated by the CM. During this	
meeting:	
a. Providers inform the person/guardian of the	
rationale for that recommendation, so that the	
benefit is made clear. This will be done in	
layman's terms and will include basic sharing of	
information designed to assist the	
person/guardian with understanding the risks	
and benefits of the recommendation.	
b. The information will be focused on the specific	
area of concern by the person/guardian.	
Alternatives should be presented, when	
available, if the guardian is interested in	
considering other options for implementation.	
c. Providers support the person/guardian to	
make an informed decision.	
d. The decision made by the person/guardian	
during the meeting is accepted; plans are	
modified; and the IDT honors this health	
decision in every setting.	
Chapter 13 Nursing Services	
Chapter 13 Nursing Services: 13.2.5 Electronic Nursing Assessment and	
Planning Process: The nursing assessment	

process includes several DDSD mandated tools:		
the electronic Comprehensive Nursing		
Assessment Tool (e-CHAT), the Aspiration Risk		
Screening Tool (ARST) and the Medication		
Administration Assessment Tool (MAAT) . This		
process includes developing and training Health		
Care Plans and Medical Emergency Response		
Plans.		
The following hierarchy is based on budgeted		
services and is used to identify which Provider		
Agency nurse has primary responsibility for		
completion of the nursing assessment process		
and related subsequent planning and training.		
Additional communication and collaboration for		
planning specific to CCS or CIE services may be		
needed.		
The hierarchy for Nursing Assessment and		
Planning responsibilities is:		
1. Living Supports: Supported Living, IMLS or		
Family Living via ANS;		
2. Customized Community Supports- Group;		
and		
3. Adult Nursing Services (ANS):		
a. for persons in Community Inclusion with		
health-related needs; or		
b. if no residential services are budgeted but		
assessment is desired and health needs may		
exist.		
42.2.C. The Fleetrenie Commentensive Health		
13.2.6 The Electronic Comprehensive Health		
Assessment Tool (e-CHAT) 1. The e-CHAT is a nursing assessment. It may		
not be delegated by a licensed nurse to a non- licensed person.		
2. The nurse must see the person face-to-face		
to complete the nursing assessment. Additional		
information may be gathered from members of		
the IDT and other sources.		
3. An e-CHAT is required for persons in FL, SL,		
IMLS, or CCS-Group. All other DD Waiver		
recipients may obtain an e-CHAT if needed or		
reopients may obtain an e-oriAr in needed of		

desired by adding ANS hours for assessment		
and consultation to their budget.		
4. When completing the e-CHAT, the nurse is		
required to review and update the electronic		
record and consider the diagnoses, medications,		
treatments, and overall status of the person.		
Discussion with others may be needed to obtain		
critical information.		
5. The nurse is required to complete all the e-		
CHAT assessment questions and add additional		
pertinent information in all comment sections.		
13.2.7 Aspiration Risk Management		
Screening Tool (ARST)		
13.2.8 Medication Administration		
Assessment Tool (MAAT):		
1. A licensed nurse completes the DDSD		
Medication Administration Assessment Tool		
(MAAT) at least two weeks before the annual		
ISP meeting.		
2. After completion of the MAAT, the nurse will		
present recommendations regarding the level of		
assistance with medication delivery (AWMD) to		
the IDT. A copy of the MAAT will be sent to all		
the team members two weeks before the annual		
ISP meeting and the original MAAT will be		
retained in the Provider Agency records.		
3. Decisions about medication delivery are made		
by the IDT to promote a person's maximum		
independence and community integration. The		
IDT will reach consensus regarding which		
criteria the person meets, as indicated by the		
results of the MAAT and the nursing		
recommendations, and the decision is		
documented this in the ISP.		
13.2.9 Healthcare Plans (HCP):		
1. At the nurse's discretion, based on prudent		
nursing practice, interim HCPs may be		
developed to address issues that must be		

implemented immediately after admission,	
readmission or change of medical condition to	
provide safe services prior to completion of the	
e-CHAT and formal care planning process. This	
includes interim ARM plans for those persons	
newly identified at moderate or high risk for	
aspiration. All interim plans must be removed if	
the plan is no longer needed or when final HCP	
including CARMPs are in place to avoid	
duplication of plans.	
2. In collaboration with the IDT, the agency	
nurse is required to create HCPs that address all	
the areas identified as required in the most	
current e-CHAT summary report which is	
indicated by "R" in the HCP column. At the	
nurse's sole discretion, based on prudent	
nursing practice, HCPs may be combined where	
clinically appropriate. The nurse should use	
nursing judgment to determine whether to also	
include HCPs for any of the areas indicated by	
"C" on the e-CHAT summary report. The nurse	
may also create other HCPs plans that the nurse	
determines are warranted.	
13.2.10 Medical Emergency Response Plan	
(MERP):	
1. The agency nurse is required to develop a	
Medical Emergency Response Plan (MERP) for	
all conditions marked with an "R" in the e-CHAT	
summary report. The agency nurse should use	
her/his clinical judgment and input from the	
Interdisciplinary Team (IDT) to determine	
whether shown as "C" in the e-CHAT summary	
report or other conditions also warrant a MERP.	
2. MERPs are required for persons who have	
one or more conditions or illnesses that present	
a likely potential to become a life-threatening	
situation.	
Chapter 20: Provider Documentation and	
Client Records: 20.5.3 Health Passport and	

Physician Consultation Form: All Primary and Secondary Provider Agencies must use the Health Passport and Physician Consultation form from the Therap system. This standardized document contains individual, physician and emergency contact information, a complete list of current medical diagnoses, health and safety		
risk factors, allergies, and information regarding insurance, guardianship, and advance directives. The Health Passport also includes a standardized form to use at medical appointments called the Physician Consultation form.		
Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015 Chapter 6 (CCS) 2. Service Requirements. E. The agency nurse(s) for Customized Community Supports providers must provide the following services: 1. Implementation of pertinent PCP orders; ongoing oversight and monitoring of the individual's health status and medically related supports when receiving this service; 3. Agency Requirements: Consumer Records Policy: All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Provider agency case files for individuals are required to comply with the DDSD Individual Case File Matrix policy.		

Tag # 1A31.2 Human Right Committee	Standard Level Deficiency		
CompositionDevelopmental Disabilities (DD) Waiver ServiceStandards 2/26/2018; Eff Date: 3/1/20183.3 Human Rights Committee: Human RightsCommittees (HRC) exist to protect the rights andfreedoms of all waiver participants through thereview of proposed restrictions to a person'srights based on a documented health and safety	Standard Level Deficiency Based on interview, the Agency did not ensure the correct composition of the human rights committee. When asked if the Agency had an HRC committee, the following was reported: • #502 stated, "We don't have anyone needing HRC. We have a verbal agreement with another agency to join if we need it, nothing in writing."	Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): → Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →	

 committee chair shall be appointed to a two-year term. Each chair may serve only two consecutive two-year terms at a time. 6. While agencies may have an intra-agency HRC, meeting the HRC requirement by being a part of an interagency committee is also highly encouraged. 		

Standard of Care	Deficiencies	Agency Plan of Correction, On-going QA/QI & Responsible Party	Date Due
		t claims are coded and paid for in accordance with th	e
reimbursement methodology specified in the appr			
Tag # IS30 Customized Community	Standard Level Deficiency		
Supports Reimbursement	Depend on record review, the Assess did not	Drevider	
Developmental Disabilities (DD) Waiver Service	Based on record review, the Agency did not	Provider:	
Standards 2/26/2018; Re-Issue: 12/28/2018; Eff	provide written or electronic documentation as evidence for each unit billed for Customized	State your Plan of Correction for the	
1/1/2019 Chapter 24: Billing Beguiremente: 21.4		deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be	
Chapter 21: Billing Requirements: 21.4 Recording Keeping and Documentation	Community Supports for 4 of 4 individuals.	specific to each deficiency cited or if possible an	
Requirements: DD Waiver Provider Agencies	Individual #1	overall correction?): \rightarrow	
must maintain all records necessary to	February 2019		
demonstrate proper provision of services for			
Medicaid billing. At a minimum, Provider	The Agency billed 81 units of Customized Community Supports (Group) (T2021 HB		
Agencies must adhere to the following:	U8) from 2/4/2019 through 2/7/2019.		
1. The level and type of service provided must	Documentation received accounted for 80		
be supported in the ISP and have an approved	units.		
budget prior to service delivery and billing.	units.		
2. Comprehensive documentation of direct	The Agency billed 23 units of Customized	Provider:	
service delivery must include, at a minimum:	Community Supports (Group) (T2021 HB	Enter your ongoing Quality	
a. the agency name;	U8) from 2/25/2019 through 2/28/2019.	Assurance/Quality Improvement processes	
b. the name of the recipient of the service;	Documentation received accounted for 22	as it related to this tag number here (What is	
c. the location of the service:	units.	going to be done? How many individuals is this	
d. the date of the service;	unito.	going to affect? How often will this be completed?	
e. the type of service;	March 2019	Who is responsible? What steps will be taken if	
f. the start and end times of the service;	The Agency billed 29 units of Customized	issues are found?): \rightarrow	
g. the signature and title of each staff member	Community Supports (Group) (T2021 HB		
who documents their time; and	U8) from 3/4/2019 through 3/7/2019.		
h. the nature of services.	Documentation received accounted for 28		
3. A Provider Agency that receives payment for	units.		
treatment, services, or goods must retain all			
medical and business records for a period of at	The Agency billed 27 units of Customized		
least six years from the last payment date, until	Community Supports (Group) (T2021 HB		
ongoing audits are settled, or until involvement	U8) from 3/18/2019 through 3/21/2019.		
of the state Attorney General is completed	Documentation received accounted for 25		
regarding settlement of any claim, whichever is	units.		
longer.			
4. A Provider Agency that receives payment for	Individual #2		
treatment, services or goods must retain all	February 2019		
medical and business records relating to any of			

the following for a period of at least six years	 The Agency billed 41 units of Customized 	
from the payment date:	Community Supports (Group) (T2021 HB	
a. treatment or care of any eligible recipient;	U8) from 2/25/2019 through 2/28/2019.	
b. services or goods provided to any eligible	Documentation received accounted for 40	
recipient;	units.	
c. amounts paid by MAD on behalf of any		
eligible recipient; and	March 2019	
d. any records required by MAD for the	 The Agency billed 39 units of Customized 	
administration of Medicaid.	Community Supports (Group) (T2021 HB	
	U8) from 3/4/2019 through 3/7/2019.	
21.9 Billable Units: The unit of billing depends	Documentation received accounted for 36	
on the service type. The unit may be a 15-	units.	
minute interval, a daily unit, a monthly unit or a		
dollar amount. The unit of billing is identified in	 The Agency billed 24 units of Customized 	
the current DD Waiver Rate Table. Provider	Community Supports (Group) (T2021 HB	
Agencies must correctly report service units.	U8) from 3/25/2019 through 3/26/2019.	
	Documentation received accounted for 23	
21.9.1 Requirements for Daily Units: For	units.	
services billed in daily units, Provider Agencies		
must adhere to the following:	Individual #3	
1. A day is considered 24 hours from midnight to	February 2019	
midnight.	 The Agency billed 23 units of Customized 	
2. If 12 or fewer hours of service are provided,	Community Supports (Individual) (H2021	
then one-half unit shall be billed. A whole unit	HB U1) from 2/4/2019 through 2/6/2019.	
can be billed if more than 12 hours of service is	Documentation received accounted for 22	
provided during a 24-hour period.	units.	
3. The maximum allowable billable units cannot		
exceed 340 calendar days per ISP year or 170	 The Agency billed 39 units of Customized 	
calendar days per six months.	Community Supports (Group) (T2021 HB	
4. When a person transitions from one Provider	U7) from 2/11/2019 through 2/13/2019.	
Agency to another during the ISP year, a	Documentation received accounted for 38	
standard formula to calculate the units billed by	units.	
each Provider Agency must be applied as		
follows:	 The Agency billed 22 units of Customized 	
a. The discharging Provider Agency bills the	Community Supports (Group) (T2021 HB	
number of calendar days that services were	U7) from 2/25/2019 through 2/27/2019.	
provided multiplied by .93 (93%).	Documentation received accounted for 21	
b. The receiving Provider Agency bills the remaining days up to 340 for the ISP year.	units.	
remaining days up to 340 101 the ISP year.	March 2019	
21.0.2 Paguiromonte for Monthly United For	 The Agency billed 38 units of Customized 	
21.9.2 Requirements for Monthly Units: For		

		1	
services billed in monthly units, a Provider	Community Supports (Group) (T2021 HB		
Agency must adhere to the following:	U7) from 3/11/2019 through 3/13/2019.		
1. A month is considered a period of 30 calendar	Documentation received accounted for 36		
days.	units.		
2. At least one hour of face-to-face billable			
services shall be provided during a calendar	 The Agency billed 35 units of Customized 		
month where any portion of a monthly unit is	Community Supports (Group) (T2021 HB		
billed.	U7) from 3/18/2019 through 3/20/2019.		
3. Monthly units can be prorated by a half unit.	Documentation received accounted for 34		
Agency transfers not occurring at the	units.		
beginning of the 30-day interval are required to			
be coordinated in the middle of the 30-day	 The Agency billed 10 units of Customized 		
interval so that the discharging and receiving	Community Supports (Individual) (H2021		
agency receive a half unit.	HB U1) on 3/20/2019. Documentation		
	received accounted for 9 units.		
21.9.3 Requirements for 15-minute and			
hourly units: For services billed in 15-minute or	 The Agency billed 32 units of Customized 		
hourly intervals, Provider Agencies must adhere	Community Supports (Group) (T2021 HB		
to the following:	U7) from 3/25/2019 through 3/27/2019.		
1. When time spent providing the service is not	Documentation received accounted for 30		
exactly 15 minutes or one hour, Provider	units.		
Agencies are responsible for reporting time			
correctly following NMAC 8.302.2.	April 2019		
Services that last in their entirety less than	The Agency billed 30 units of Customized		
eight minutes cannot be billed.	Community Supports (Group) (T2021 HB		
	U7) from 4/1/2019 through 4/3/2019.		
Developmental Disabilities (DD) Waiver Service	Documentation received accounted for 29		
Standards effective 11/1/2012 revised	units.		
4/23/2013; 6/15/2015			
CHAPTER 6 (CCS) 4. REIMBURSEMENT	 The Agency billed 23 units of Customized 		
A. Required Records: Customized Community	Community Supports (Group) (T2021 HB		
Supports Services Provider Agencies must	U7) from 4/8/2019 through 4/9/2019.		
maintain all records necessary to fully disclose	Documentation received accounted for 22		
the type, quality, quantity and clinical necessity	units.		
of services furnished to individuals who are			
currently receiving services. Customized	 The Agency billed 31 units of Customized 		
Community Supports Services Provider Agency	Community Supports (Group) (T2021 HB		
records must be sufficiently detailed to	U7) from 4/22/2019 through 4/24/2019.		
substantiate the date, time, individual name,	Documentation received accounted for 30		
servicing provider, nature of services, and length	units.		
of a session of service billed. Providers are			

required to comply with the New Mexico Human		
Services Department Billing Regulations.	Individual #4	
Services Department billing Regulations.	February 2019	
B. Billable Unit:	The Agency billed 62 units of Customized	
1. The billable unit for Individual Customized	Community Supports Group (T2021 HB U8)	
Community Supports is a fifteen (15) minute	from 2/26/2019 through 2/28/2019.	
unit.	Documentation received accounted for 61	
2. The billable unit for Community Inclusion Aide	units.	
is a fifteen (15) minute unit.	units.	
3. The billable unit for Group Customized		
Community Supports is a fifteen (15) minute		
unit, with the rate category based on the NM		
DDW group assignment.		
4. The time at home is intermittent or brief; e.g.		
one hour time period for lunch and/or change of		
clothes. The Provider Agency may bill for		
providing this support under Customized		
Community Supports without prior approval from		
DDSD.		
5. The billable unit for Individual Intensive		
Behavioral Customized Community Supports is		
a fifteen (15) minute unit.		
6. The billable unit for Fiscal Management for		
Adult Education is one dollar per unit including a		
10% administrative processing fee.		
7. The billable units for Adult Nursing Services		
are addressed in the Adult Nursing Services		
Chapter.		
C. Billable Activities: All DSP activities that		
are:		
a. Provided face to face with the individual;		
b. Described in the individual's approved ISP;		
c. Provided in accordance with the Scope of		
Services; and		
d. Activities included in billable services,		
activities or situations.		

MICHELLE LUJAN GRISHAM GOVERNOR



KATHYLEEN M. KUNKEL CABINET SECRETARY

Date:

August 20, 2019

To: Provider: Address: City, State, Zip:	Doris A. Roberts, Executive Director All Individuals First, Inc. 2101 Trinity Drive, Suite A-3 Los Alamos, New Mexico 87544
E-mail Address:	allindividualsfirst@gmail.com
Region: Survey Date: Program Surveyed:	Northeast May 24 - 29, 2019 Developmental Disabilities Waiver
Service Surveyed:	2018: Customized Community Supports

Survey Type: Routine

Dear Doris A. Roberts;

The Division of Health Improvement/Quality Management Bureau has received, reviewed and approved the supporting documents you submitted for your Plan of Correction. The documents you provided verified that all previously cited survey Deficiencies have been corrected.

The Plan of Correction process is now complete.

Furthermore, your agency is now determined to be in Compliance with all Conditions of Participation.

To maintain ongoing compliance with standards and regulations, continue to use the Quality Assurance (self-auditing) processes you described in your Plan of Correction.

Consistent use of these Quality Assurance processes will enable you to identify and promptly respond to problems, enhance your service delivery, and result in fewer deficiencies cited in future QMB surveys.

Thank you for your cooperation with the Plan of Correction process, for striving to come into compliance with standards and regulations, and for helping to provide the health, safety and personal growth of the people you serve.

Sincerely,

Amanda Castañeda

Amanda Castañeda Plan of Correction Coordinator Quality Management Bureau/DHI

Q.19.4.DDW.82772835.2.RTN.09.19.232

